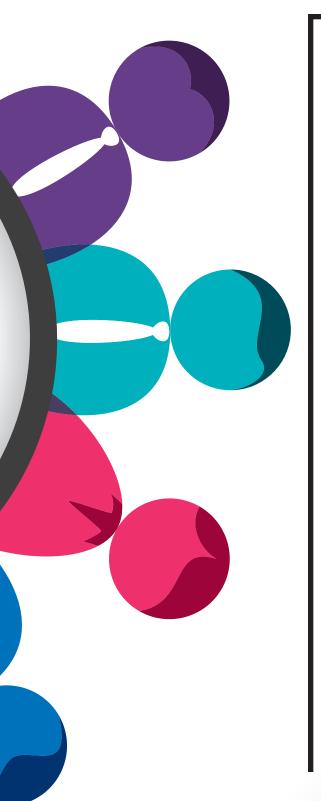




# FOR TODAY'S LEADERS







Every company has its own key result areas (KRA) of performance. In summary, KRAs are things your company specializes in and what is considered core competencies. KRAs typically fall into four categories: customer satisfaction, organizational culture, internal operations and financial performance. These categories encompass a variety of topics and are broad enough to be individually interpreted yet specific enough that they make it easier to divide into key results areas.

## **Customer Satisfaction**

The category of Customer Satisfaction encompasses much more than just dealing with the consumers. It includes R&D, distribution and delivery, product information. satisfaction and so much more. In order to achieve true Customer Satisfaction, you need to be a reliable and trustworthy company. Organizations that learn to adapt and become a company that is encouraging to its customers will ultimately be the company that is the first to "come to mind" when something needs to be done. It is important to always exceed the expectations of your customers and provide them with that "wow" factor! This could mean always being on time, providing a product that is more impressive that the competition or just exceeding customer expectations.

# **Organizational Culture**

Organizational Culture applies to your company as a whole. Your company culture is defined by what you believe to be the values and ethics of your company. Very often this is captured in the mission statement of the company. The mission can be broad such as good morale but it can also be much more specific, such as hard working employees committed to meeting the needs of each customer. The example that you set for your employees will greatly determine the working culture of your company. If you want to have employees who actively participate in discussion, you need to both be an active participant as well as ask engaging questions to keep the conversation flowing. Having an Organizational Culture is something that will set your company apart and give you a competitive advantage.

# **Internal Operations**

Effective Internal Operations involve efficiency and safety. Your company cannot thrive if there is not an efficient system in place with clear guidelines and understood expectations. Internal Operations play a major role in your company's Organizational Culture. If there is mutual respect between management and employees, chances are you will succeed in the realm of Internal Operations because there will be a greater amount of buy-in and motivation within your company. As motivation becomes a habit. the rate of production will increase thus increasing Customer Satisfaction. Making sure that your employees are safe and your company runs efficiently allows for an increase in company morale that leads to employees valuing one another.

### Financial Performance

All companies are looking to increase their Financial Performance, whether this means increasing profitability or decreasing expenses. Financial outcomes also impact ROI (Return On Investment). As a leader, you should never feel bad about having the motivation and desire to increase your Financial Performance. Your company would not exist if you never had this goal in mind! Increasing your Financial Performance begins with empowering your employees to work within their strengths and skill sets. Optimizing outcomes starts by empowering individuals to do the best they can do. This also means that it is important to emphasize teamwork while also keeping them engaged and set on the goal before them.

"Employees who believe that management is concerned about them as a whole person - not just an employee - are more productive, more satisfied, more fulfilled. Satisfied employees mean satisfied customers, which leads to profitability."

-Anne M. Mulcahy

All of these KRAs are connected and they are all needed in order to thrive as a business. Internal Operations are the backbone of your company. If you have great Internal Operations then your company has a great Organizational Culture. Also, if you have efficient Internal Operations, then you will have a higher rate of Customer Satisfaction. All of these KRAs combined will determine a higher than average Financial Performance. When you combine quality, motivation and efficiency, there is nothing that can stop you from becoming a High Performance Organization.



